

# **Oadby and Wigston Crime and Disorder Reduction Partnership**



**COMMUNITY SAFETY PLAN  
2008 - 2011**

## **Foreword**

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The primary purpose of the Crime and Disorder Reduction Partnership (CDRP) is to make the Borough of Oadby and Wigston a safer place to live, work and visit. Everyone has a right to feel safe as they go about their daily lives and this can be achieved by all of us playing our part in tackling issues of crime and disorder.

The CDRP brings together a collection of people and organisations that have a real commitment to do everything in their power to have a positive impact on reducing crime, the fear of crime and to work closely alongside local communities in bringing about a sense of safety for all.

This 3 year plan for 2008 to 2011 continues to build upon the previous successes of the partnership by setting out some tough challenges with regard to crime and disorder issues that have been identified as being of most concern. There no doubt will be high expectations along the way and that often outstrip available resources so we will need to call upon the benefits of working in partnership to find innovative and sustainable ways of bringing about solutions to local problems.

The priorities and key objectives set out in this plan are based upon a comprehensive assessment of crime and disorder issues across the district and reflect the views of what local people consider to be of most concern. I am confident that this plan will make a positive contribution in making that extra difference to the quality of people's lives throughout the district.

**Cllr Kevin Loydall**  
**Chair**  
**Oadby and Wigston Crime and Disorder Reduction Partnership**

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## Introduction

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Oadby and Wigston is a small urban Borough, only 2400 hectares in size, situated south east of Leicester city with the main towns being Oadby, Wigston and South Wigston.

Although relatively affluent, as indicated by the Index of Multiple Deprivation 2004, there are still pockets of deprivation. Most notably areas in South Wigston, Wigston Fields and Wigston All Saints wards. Manufacturing is significant to the local economy. Major local employers in the area include Jacobs Bakery, RF Brookes and Hays Solutions.

The area has a population of 56,500 living in 22,400 households. The Borough has a higher than average number of young (including 1,500 students in halls of residents) as well as older residents and the second highest ethnic minority population in the East Midlands.

The Borough of Oadby and Wigston is a comparatively safe and prosperous place to live, work and visit. Much work, including that of the Oadby and Wigston CDRP, has been done over the past years to reduce crime and disorder. Nevertheless, this partnership recognises that there is no room for complacency and will continue to tackle those issues of crime and disorder that impact on our community

To provide direction and following a review of the 1998 Crime and Disorder Act and legislative changes brought in by the Police and Justice Act 2006, the partnership has developed this 3 year Community Safety Plan for 2008 to 2011. To assist in producing the plan and as part of a countywide process, a Strategic Assessment has recently been undertaken which included an analysis of the levels and patterns of crime and disorder, analysis of any changes and also reflected the views from local communities on matters that needed to be prioritised. Through this process and by taking account of countywide community safety priorities contained within the Local Area Agreements, priorities for the Borough have been identified and will form the basis of the CDRP's activity over the next 3 years.

Because new and emerging trends can arise, a strategic assessment will be completed annually and priorities reviewed. Both the Strategic Assessment and 3 year Community Safety Plan are available on Oadby and Wigston Borough Councils website.

## **Equalities**

Oadby and Wigston CDRP are committed to serving all members of its communities effectively, and ensuring that all actions and plans consider implications for a variety of different groups and sections of the community.

It will work to ensure people are not excluded or disadvantaged because of their Race, Disability, Gender, Age, Religion and belief, or Sexual Orientation.

In order to develop a better understanding of its communities and ensure that any negative consequences for a particular group or section of the community are eliminated, minimised or counterbalanced by other measures the Partnership will use relevant information from its partners to produce an Equality Impact Assessment for this Community Safety Plan.

## **Our Vision, Mission and Principles**

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Our ***Vision*** is to work together in making the Borough of Oadby and Wigston a safer place to live, work and visit.

As a partnership of statutory, non-statutory, voluntary and other organisations, with links to local people throughout our community, our ***mission*** is to work collectively together to tackle those issues of crime and disorder of most concern. Our work together is driven by a desire to help local people feel safer, become more involved with reducing crime and the fear of crime, especially amongst the most vulnerable people within our communities and to engage with those most at risk of offending in a manner that compliments the work of agencies that have individual responsibilities in tackling crime and disorder. Our activities will be focused and co-ordinated by the agreed objectives and performance measures set out in this plan and based upon the National Intelligence framework of Prevention, Intelligence and Enforcement.

The members of the partnership have agreed a set of ***principles*** upon which it intends to conduct itself in ensuring that successful outcomes are delivered and based upon partnership values of co-operation, transparency, integrity, equality and accountability.

- **Co- operation** – recognise that successful partnership working is based upon trust and co-operation between partners and the community they serve and will encourage such an approach in addressing issues of crime and disorder

- **Transparency** – aim to consistently provide a clear and transparent picture of activity so as to strengthen partnership working and increase confidence of local communities
- **Integrity** – constantly monitor the impact of partnership tactics and activity so as to maintain a high level of integrity at all times
- **Equality** – fair and equal access to services and support irrespective of race, religion, sex, age, sexual orientation or disability
- **Accountability** – be visible and accountable to its community for the decisions and actions it takes on their behalf

## **Make up and Contribution of Partners**

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### Contributions of partners

Statutory partners for Oadby and Wigston CDRP include:

Oadby & Wigston Borough Council  
 Leicestershire County Council  
 Leicestershire Constabulary  
 Leicestershire Fire and Rescue  
 Police Authority  
 Leicestershire Primary Care Trust

Each statutory partner within Oadby and Wigston CDRP agrees to:

Participate in the strategic development, performance management and delivery of the partnership's priorities and actions.

Incorporate priorities and actions from the Community Safety Plan, as relevant, into their own plans, and therefore provide appropriate mainstream resources to deliver these priorities and actions.

Provide appropriate attendance to and involvement in the partnership's delivery structure to enable it to function effectively.

Share data and information in accordance with the (Information Sharing Protocol) for the prevention of Crime and Disorder to the benefit of the Borough

Ensure their duties to consider the impact of their actions on Community Safety under Section 17 of the Crime & Disorder Act 1998 are fulfilled by their organisation.

Ensure the partnership receives full support from their organisation.

## **Non-Statutory Partners**

The non statutory partners we are looking to engage with are:

- Education
- DAAT
- Probation
- YOTS
- Multi-Cultural Group
- Chamber of commerce

## **Community Safety Priorities and Measures of Success 2008 – 2011**

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Oadby and Wigston CDRP has agreed a set of priorities having undertaken a strategic assessment and consulted with the community. Also agreed are measures of success that have been established to determine whether this plan is successful over the next 3 years. Performance against priorities will be measured by a local performance management framework detailed within this plan and also subject to external scrutiny through the new Government Assessments of Policing and Community Safety (APACS) arrangements. This performance framework is intended to monitor and assess the crime and community safety work of the police and their partners (which includes this CDRP) in England and Wales. APACS replaces the current monitoring processes for the police and community safety partnerships.

## **Priorities and Measures of Success for 2008 – 2011**

### **Leicestershire Local Area Agreement (LAA) Priorities**

The Safer Communities priorities within Leicestershire's LAA are:

- Re-offending
- Drugs & Alcohol
- Anti-Social Behaviour
- Violent Crime

In addition other priorities within the LAA are relevant to this partnership:

- Young People's positive activities
- Fly-tipping, graffiti and litter.

## **Local Priorities**

Based upon our strategic assessment the partnership has identified the following priorities:

- Anti-Social Behaviour
- Acquisitive Crime (Crimes against Property)
- Drugs & Alcohol
- Crimes Against the Person
- Improve effectiveness of the Partnership

The priorities mentioned above are the five priorities that Oadby and Wigston CDRP will concentrate on in this strategy. It is recognised that certain themes will cut across certain priorities such as community engagement, vulnerable people and prolific and priority offenders.

PRIORITY: Anti-Social Behaviour
Headline target: 10% reduction in criminal damage over 3 years
PRIORITY: Acquisitive Crime (Crimes Against Property)
Headline target: Year on year reduction in acquisitive crime
PRIORITY: Drugs & Alcohol
Headline Target: Year on year reduction in the amount of people who view drugs and alcohol as a problem in the Borough.
PRIORITY: Crimes Against the Person
Headline Target: 10% reduction in repeat victimisation
Headline Target: 10% reduction in violent crime in top five hotspot locations
PRIORITY: Improving the Effectiveness of the Partnership

## Setting Aims and Objectives for Priorities

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The CDRP has developed a set of aims, objectives and measures of success that underpin each priority to determine whether the strategy is successful and also provide a clear focus in delivering appropriate and sustained solutions to local problems. In preparing the targets the CDRP has taken into account both national and local priorities, strategies and plans that link into the aims of this Community Safety Plan.

<p><b>PRIORITY: Anti-Social Behaviour</b></p> <ul style="list-style-type: none"> <li>• <b>Noise</b></li> <li>• <b>Graffiti</b></li> <li>• <b>Fly Tipping</b></li> <li>• <b>Criminal Damage</b></li> <li>• <b>Street Lighting</b></li> <li>• <b>Arson</b></li> <li>• <b>Hoax Calls</b></li> <li>• <b>Abandoned vehicles</b></li> <li>• <b>Young People</b></li> </ul>		
<p>AIMS:</p> <ul style="list-style-type: none"> <li>• Reduce levels of anti-social behaviour in identified hotspots</li> <li>• Target partnership resources in the top five criminal damage locations</li> <li>• To re-assure communities that effective action is being taken against ASB in the Borough</li> <li>• To make realistic improvements to the quality of life for all people who live, work and visit the Borough</li> </ul>		
<b>KEY ACTIONS</b>	<b>LEAD PARTNER</b>	<b>MEASURES OF SUCCESS</b>
Identify hot spot locations and implement sustainable solutions	Police Local Authority	Reduced number of criminal damage incidents
Deliver education awareness programme throughout the Borough	Fire Police	Implement co-ordinated (fire, connexions, environmental health) delivery of educational awareness to young people across the Borough
Provide diversionary activities for young people throughout the year, particularly during holiday periods	Local Authority	Number of diversionary activities implemented and number of young people engaged
Work with schools to address truancy and other ASB related issues	Police Local Authority	Reduction of truancy levels and the number of offences committed by young people during the school day
To make full use of ASB and housing legislation including Acceptable Behaviour Contracts, Anti-Social Behaviour Orders	Police Local Authority	Number of successful ASB interventions (reduced offending rates) and increased availability of support networks

Identify and signpost victims and witnesses of ASB to relevant support	Police Local Authority	Number of signposts to support
Utilise media opportunities to promote the work of the partnership in terms of tackling ASB	All statutory partners	Level of awareness of CDRP within the community

**PRIORITY: Crimes Against Person**

- Hate Crime
- Domestic Abuse
- Harassed tenants and neighbours
- Distraction Burglary
- Protecting vulnerable people

**Aim:**

- Reduce levels of violent crime in identified hotspots
- Reduce the likelihood of being a victim of violent crime within the Borough
- Reduce the fear of crime
- Target partnership resources in the top five violent crime locations
- Increase confidence to report incidents of crimes against person
- Identify and support vulnerable members of the community

<b>KEY ACTIONS</b>	<b>LEAD PARTNER</b>	<b>MEASURES OF SUCCESS</b>
Reduce the incidence of repeat victimisation through positive action for both victims and perpetrators of domestic abuse	Police Local Authority	Reduction in the rate of repeat victimisation and increase in prosecutions
Increase confidence within the community of domestic abuse service providers	Police Local Authority	Feedback from surveys and an increase in reported d/a incidents
Support an education awareness programme in the district with regards domestic abuse	Local Authority	Target hotspot areas and high density public areas
Identify hot spot locations, emerging trends and take co-ordinated action where appropriate	Police Local Authority	Reduce number of crimes reported
Tackle increasing trend in carrying of weapons via educational programmes and enforcement of legislation	Police	Reduction in number of people arrested in possession of a weapon and reduction in number of knife related incidents
Utilise media opportunities to promote awareness and reassure community	Police Local Authority	Number of positive press releases issued
Build confidence in neighbourhood policing and management	Police Local Authority	An increase of positive feedback from perception surveys and in victims reporting incidents

<p><b>PRIORITY: Drugs &amp; Alcohol</b></p> <ul style="list-style-type: none"> <li>• <b>Underage drinking</b></li> <li>• <b>Protecting vulnerable people</b></li> </ul>		
<p>Aims:</p> <ul style="list-style-type: none"> <li>• Reduce levels of drugs &amp; alcohol use amongst young people</li> <li>• To reduce alcohol related violence in town centre locations</li> <li>• Provide access to effective treatment services for people experiencing difficulties with drug and alcohol use</li> <li>• To undertake enforcement measures against the illegal supply of drugs and alcohol</li> <li>• Reassure communities that the partnership is taking effective action with regards drugs and alcohol</li> </ul>		
<b>KEY ACTIONS</b>	<b>LEAD AGENCY</b>	<b>MEASURES OF SUCCESS</b>
Deliver educational awareness programme to young people in a variety of settings	Police PCT	Target hotspot areas and high density public areas frequented by young people and an awareness of the Healthy schools target
Increase the number of young people accessing drugs and alcohol treatment services	PCT	Link into DAAT national targets
Increase the number of adult people accessing drugs and alcohol treatment services	PCT	Link into DAAT national targets
Identify hot spot locations for alcohol related violence and implement sustainable solutions	Police Local Authority	Reduce level of reported incidents and increased levels of safety (perception surveys).
Identify locations of persistent underage drinking and implement sustainable solutions	Police Local Authority	Increase public reporting of underage sales and bad practice. Retailers to sign up to Challenge 21.
Target illegal drugs supply through intelligence led enforcement action	Police	Number of persons arrested for illegal supply of drugs and warrants executed
Monitor A&E admissions to identify hotspot locations and identify vulnerable victims	PCT	CDRP receiving information on ambulance call-out in relation to alcohol and drug overdose.

**PRIORITY: Acquisitive Crime (Crimes Against Property)**

- **Burglary**
- **Vehicle Crime**
- **Theft from Motor Vehicle**
- **Theft of Motor Vehicle**
- **Retail/Business Crime**
- **Robbery**

**AIMS:**

- Reduce levels of crimes against property in identified hotspots
- To re-assure communities that effective action is being taken against crimes against property
- Reduce the likelihood of being a victim of property crime within the Borough
- Reduce the fear of crime
- Target partnership resources in the top five vehicle crime locations
- Provide support for victims of acquisitive crime
- Identify and support vulnerable members of the community with regards property crime

<b>KEY ACTIONS</b>	<b>LEAD AGENCY</b>	<b>MEASURES OF SUCCESS</b>
Promote greater awareness of Neighbourhood Watch schemes particularly in those areas of higher crime	Police Local Authority	Increased number of neighbourhood watch schemes/members in identified hotspots.
Increase availability of crime prevention advice with respect to domestic burglary and vehicle crime	Police Local Authority	Target hotspot areas and high density public areas
Through the NIM Tasking process, implement early partner based activity in emerging hot spot locations	Police Local Authority	Number of joint problem solving interventions
Expansion of No Cold Calling Zones to deter door step crime	Police Local Authority	Increase number of zones in identified vulnerable locations
Promote and improve the effectiveness of the CROW radio scheme to tackle retail and business crime	Police Local Authority	Increased arrests and exclusions for business and retail crime and lower number of recorded offences
Utilise CCTV and other sustainable solutions in vulnerable areas (comm. plan	Police Local Authority	Analysing crime statistics and perception surveys

PRIORITY: Improve the effectiveness of the partnership		
Aims:		
<ul style="list-style-type: none"> <li>To ensure the partnership is functioning to an acceptable level of performance</li> <li>To increase accountability of partners when addressing crime and disorder matters</li> <li>To ensure that actions of partners are both co-ordinated and intelligence led</li> </ul>		
KEY OBJECTIVE	LEAD AGENCY	MEASURES OF SUCCESS
Use the six Hallmarks of Effective Partnership to improve level of performance	CDRP Chair	Partnership meets the requirements of all six Hallmarks
Develop and implement a Communication Strategy	CDRP Chair	Established communication strategy and evidence of use at all levels of partnership
Integrate NIM into core business processes of partnership activity	CDRP Chair	Production of twice monthly tactical document. Established tasking process with audit trail
Establish a mechanism to ensure that Statutory partners are accountable to their community	CDRP Chair	Specific and auditable actions for each statutory partner
Create a CDRP Community engagement strategy	CDRP Chair	Implement strategy and increase visibility of CDRP within the community

Each of the key objectives contained in the 3 year plan are supported by Action Plans that detail initiatives, time scales, funding arrangements, lead body and measures of success. The action plans will be regularly monitored through an agreed performance management framework to ensure successful outcomes.

## Performance Management

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The Community Safety Plan has set out a Performance Management Framework that will, over the next 3 years, monitor how well the partnership carries out and delivers those things for which it has a responsibility. It will encompass the practice of reviewing current performance, take into account factors that affect future performance and make decisions that enable future performance to be better than it might otherwise be.

**A robust performance framework is key to ensuring that the partnership is both focused and effective in delivering better outcomes for local communities.**

Oadby and Wigston CDRP has agreed a performance framework to

- Manage performance towards strategic priorities
- Monitor it's own performance against a family of similar partnerships across the country using IQUANTA crime data
- Use the 'Hallmarks of Effective Partnerships' as part of its own performance regime

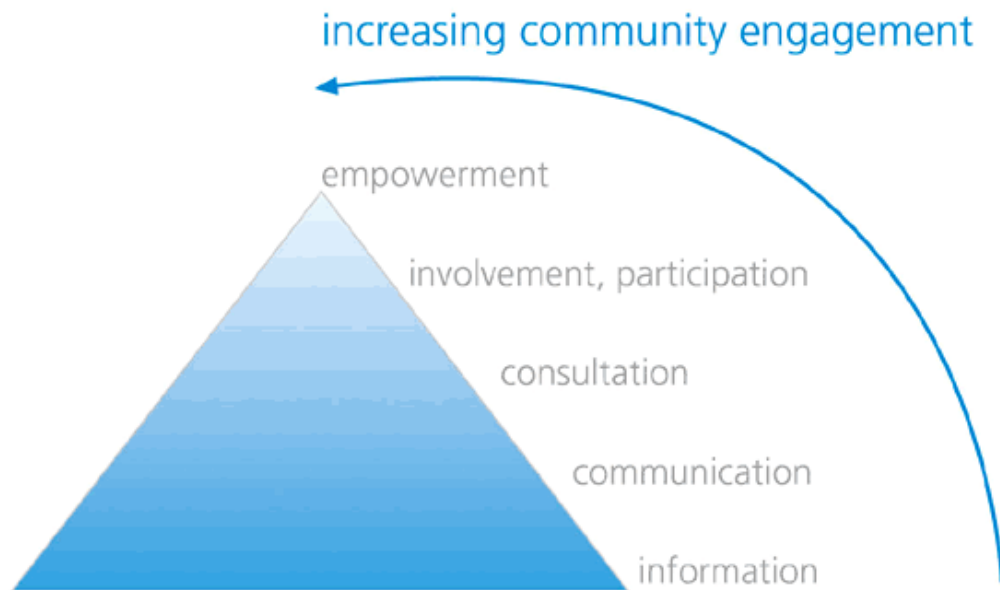
## Performance Management Framework

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- The partnership (to include all statutory partners) on a quarterly basis will be responsible for undertaking a strategic review of progress against priorities and determine any support measures needed to ensure successful outcomes.
- The lead body for each key objective will co-ordinate partnership activity through an agreed action plan, review progress on a quarterly basis and report back to the partnership's quarterly review meeting.
- The CDRP Chair will be responsible for maintaining an overview of activity in respect of all agreed priorities and to address potential barriers to successful outcomes
- The activities of the partnership will take a structured approach to problem solving by utilising an acceptable problem solving model (such as SARA model).
- The partnership will use a standardised action plan template detailing the key objectives, initiatives, measures of success, time scales, lead partner, resources and risk assessment.
- Aspects of the National Intelligence Model (NIM), which is an intelligence led business process, will be used as a framework for partnership working. The use of NIM will ensure that activity to reduce crime and disorder is delivered in a targeted manner through the collection and analysis of information and provide direction based on priorities, risk and available resources
- The partnership analyst will be responsible for providing regular intelligence updates in relation to agreed crime and disorder priorities, including any emerging trends that may threaten performance and also provide quarterly updates of the partnership's performance against it's IQUANTA family group
- The partnership will develop and implement a communication strategy that promotes the work of the partnership
- The partnership will make available on a six monthly basis the latest position on performance against agreed priorities.

## Community Engagement

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Local communities are often willing to engage with local service providers when they see visible efforts being made to address community problems and especially when they have a say in how those problems should be tackled. Often local people have a very good knowledge of the underlying causes and regularly become aware of the issues before they come to the notice of local agencies. This reinforces the fact that effective collaboration between local communities and service providers will not only provide greater opportunity to find sustainable solutions to local problems but may also install a greater willingness on their part to become more actively involved in the welfare and safety of their own community.

Oadby & Wigston Borough Council is committed to ensure the work of the partnership is informed by engagement with local communities. As a priority, the Oadby & Wigston CDRP will support and make active use of the available community engagement channels:

- Community Forums – 3 forums covering the whole of the Borough meeting 4 times a year. Forum members consist of Borough Councillors, representatives from Council officers and the Leicestershire Constabulary. Forum meetings are open to the public and the public actively participates in the meetings.

Through Community Forums, the Oadby & Wigston CDRP will provide local communities and their representatives with

- Opportunity to raise questions related to Community Safety and get them answered
- Opportunity to be informed about current and planned activities of the partnership and achievements
- Opportunity to call the partnership to account over current and planned activities and performance
- Opportunity to influence priority setting for the work of the partnership in the area

Oadby & Wigston CDRP aims to:

- Encourage community involvement in identifying local problems and implementing local solutions
- Increase community confidence in frontline service providers
- Develop and implement a communication strategy that promotes the work of the partnership
- Introduce community involvement in holding itself to account for performance against targets

## Summary

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The vision of the Partnership is that every person in Oadby, Wigston and South Wigston will have the security of living in a safe strong community. We will work in partnership to achieve a sustained reduction in the incident rates of crime and disorder through priority action. We will actively work to tackle anti-social behaviour through targeted policing and effective partnership and community involvement. We will work to reduce drug and alcohol misuse and enable local people to take positive action to improve the health and wellbeing of the local community.



**LEICESTERSHIRE**  
**FIRE and RESCUE SERVICE**



Leicestershire County and Rutland **NHS**  
Primary Care Trust

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## **Glossary**

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ASB	Anti-Social Behaviour
BCU	Basic Command Unit
CDRP	Crime and Disorder Reduction Partnership
DAAT	Drug and Alcohol Action Team
GOEM	Government Office for the East Midlands
LAA	Local Area Agreements
LEA	Local Education Authority
LGA	Local Government Association
LOMP	Local Offender Management Panel
LPU	Local Policing Unit
LSP	Local Strategic Partnership
NIM	National Intelligence Model
PCT	Primary Care Trust
PPO	Prolific & Priority Offenders
YOT	Youth Offending Team